## REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION BY THE INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

## TO THE BOARD OF DIRECTORS BERLI JUCKER PUBLIC COMPANY LIMITED

We have reviewed the consolidated statement of financial position of Berli Jucker Public Company Limited and its subsidiaries (the "Group") and the separate statement of financial position of Berli Jucker Public Company Limited (the "Company") as at March 31, 2024, and the related consolidated and separate statements of profit or loss and other comprehensive income, changes in shareholders' equity and cash flows for the three-month period then ended, and the condensed notes to the financial statements. The Company's management is responsible for the preparation and presentation of this interim financial information in accordance with Thai Accounting Standard No. 34 "Interim Financial Reporting". Our responsibility is to express a conclusion on this interim financial information based on our review.

## **Scope of Review**

We conducted our review in accordance with Thai Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity." A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Thai Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the aforementioned interim financial information is not prepared, in all material respects, in accordance with Thai Accounting Standard No. 34 "Interim Financial Reporting".

Choopong Surachutikarn
Certified Public Accountant (Thailand)
Registration No. 4325

BANGKOK May 14, 2024

DELOITTE TOUCHE TOHMATSU JAIYOS AUDIT CO., LTD.

# BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF FINANCIAL POSITION AS AT MARCH 31, 2024

		Consolidated fina	ncial statements	Separate financ	ial statements
	Notes	As at	As at	As at	As at
		March 31,	December 31,	March 31,	December 31,
		2024	2023	2024	2023
		(Unaudited)		(Unaudited)	
Assets					
Current assets					
Cash and cash equivalents		4,552,077	4,856,743	137,296	129,630
Trade and other current receivables					
Trade receivables	4, 6	9,604,458	9,587,661	2,630,048	2,639,092
Other receivables	4	6,938,970	7,473,430	2,350,078	4,109,262
Supplier receivables and tenant receivables	4, 7	2,041,805	2,316,384	-	-
Short-term loans to related parties	4	294,520	276,855	4,399,939	6,022,593
Current portion of long-term loan to a related party	4	-	-	20,256,600	21,630,600
Inventories		21,714,533	22,337,972	479,540	545,442
Other current financial assets		701,274	462,096	454,307	269,117
Other current assets		108,991	104,391	296	238
Total current assets		45,956,628	47,415,532	30,708,104	35,345,974
Non-current assets					
Investments in subsidiaries	8	-	-	146,361,318	146,361,318
Investments in an associate	9	105,789	104,359	-	-
Investments in joint ventures	10	2,633,672	2,636,433	231,914	231,914
Long-term loans to related parties	4	35,470	33,342	73,109,203	71,765,203
Right-of-use assets		16,315,829	16,687,371	159,768	131,697
Investment properties		44,694,943	45,822,128	241,460	242,771
Property, plant and equipment		63,331,229	62,853,907	1,113,778	1,127,339
Goodwill		157,848,275	157,828,543	-	-
Other intangible assets other than goodwill		2,743,435	2,734,545	46,547	35,577
Deferred tax assets		598,414	601,588	23,530	31,339
Other non-current financial assets	4	361,681	376,563	72,174	72,174
Other non-current assets	4	1,862,366	1,875,499	1,635	1,635
Total non-current assets		290,531,103	291,554,278	221,361,327	220,000,967
Total assets		336,487,731	338,969,810	252,069,431	255,346,941

# BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF FINANCIAL POSITION (CONTINUED) AS AT MARCH 31, 2024

				UIII	t . Thousand Dant
		Consolidated fina	ncial statements	Separate finan	cial statements
	Notes	As at	As at	As at	As at
		March 31,	December 31,	March 31,	December 31,
		2024	2023	2024	2023
		(Unaudited)		(Unaudited)	
Liabilities and shareholders' equity					
Current liabilities					
Short-term borrowings from financial institutions	11.1	2,938,692	5,904,294	-	4,600,000
Trade and other current payables					
Trade payables	4	22,029,143	23,117,557	2,374,013	2,390,368
Other payables	4	8,721,301	9,762,665	1,374,658	1,916,836
Current portion of unearned leasehold rights		67,876	66,767	-	-
Current portion of long-term borrowings					
from financial institutions	11.2	6,563,237	6,577,865	6,486,360	6,486,360
Current portion of debentures	11.3	20,254,812	23,253,291	20,254,812	23,253,291
Current portion of lease liabilities		1,106,289	1,134,818	48,812	37,811
Short-term borrowings from related parties	4	5,000	5,000	1,685,173	1,809,559
Corporate income tax payable		733,122	564,992	-	-
Other current financial liabilities		-	531,264	-	495,634
Other current liabilities	4	507,999	526,433	-	-
Total current liabilities		62,927,471	71,444,946	32,223,828	40,989,859
Non-current liabilities					
Unearned leasehold rights		425,124	433,182	-	-
Long-term borrowings from financial institutions	11.2	53,998,728	47,547,698	53,983,155	47,530,630
Debentures	11.3	64,971,770	65,969,072	64,971,770	65,969,072
Lease liabilities		15,595,645	15,799,534	104,035	88,407
Deferred tax liabilities		7,822,367	7,879,290	-	-
Non-current provisions for employee benefit		1,679,644	1,663,342	198,072	194,293
Other non-current liabilities	4	2,334,005	2,337,244	42,253	43,707
Total non-current liabilities		146,827,283	141,629,362	119,299,285	113,826,109
Total liabilities		209,754,754	213,074,308	151,523,113	154,815,968

# BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF FINANCIAL POSITION (CONTINUED) AS AT MARCH 31, 2024

					: Thousand Baht
		Consolidated finar	icial statements	Separate financ	cial statements
	Notes As at		As at	As at	As at
		March 31,	December 31,	March 31,	December 31,
		2024	2023	2024	2023
		(Unaudited)		(Unaudited)	
Liabilities and shareholders' equity (continued)					
Shareholders' equity					
Share capital					
Authorized share capital					
4,114,626,699 ordinary shares of Baht 1 each		4,114,627	4,114,627	4,114,627	4,114,627
Issued and paid-up share capital					
4,007,796,699 ordinary shares of Baht 1 each, fully paid		4,007,797	4,007,797	4,007,797	4,007,797
Surplus (deficit)					
Share premium		85,926,434	85,926,434	85,926,434	85,926,434
Deficit arising from business combination					
under common control		(830,406)	(830,406)	-	-
Surplus arising from change in ownership					
interest in subsidiaries		577,855	577,506	-	-
Donated surplus		36,868	36,868	36,868	36,868
Expired warrant surplus		257,942	149,516	257,942	149,516
Surplus on disposals of Company's shares					
held by a subsidiary		32,174	32,174	-	-
Warrants	12	85,008	193,434	85,008	193,434
Retained earnings					
Appropriated :					
Legal reserve		411,463	411,463	411,463	411,463
Reserve for business expansion		87,400	87,400	85,000	85,000
Unappropriated		29,827,032	29,399,327	9,529,343	9,517,645
Other components of shareholders' equity		(118,071)	(326,306)	206,463	202,816
Total shareholders' equity attributable to owners of paren	t	120,301,496	119,665,207	100,546,318	100,530,973
Non-controlling interests		6,431,481	6,230,295	-	-
Total shareholders' equity		126,732,977	125,895,502	100,546,318	100,530,973
Total liabilities and shareholders' equity		336,487,731	338,969,810	252,069,431	255,346,941

# BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2024 (Unaudited)

		Consolid	lated	Separa	te
		financial sta	tements	financial stat	ements
	Notes	2024	2023	2024	2023
Revenues	4, 14				
Revenue from sale of goods and rendering of services	13	38,633,420	37,519,665	3,676,260	3,893,924
Net foreign exchange gain		82,647	45,315	3,529	8,471
Dividends received		-	-	168,750	127,500
Interest received		10,714	5,411	826,472	755,567
Other income		3,234,548	3,233,908	329,824	332,513
Total revenues		41,961,329	40,804,299	5,004,835	5,117,975
Expenses	4, 14				
Cost of sale of goods and rendering of services		30,923,774	30,250,437	3,184,801	3,322,921
Distribution costs		6,584,375	6,554,651	211,981	214,761
Administrative expenses		1,306,050	1,161,400	348,245	290,627
Total expenses		38,814,199	37,966,488	3,745,027	3,828,309
Profit from operating activities		3,147,130	2,837,811	1,259,808	1,289,666
Finance costs		(1,426,698)	(1,239,134)	(1,241,213)	(1,097,200)
Share of profit of an associate accounted for using equity	method	1,430	1,114	-	-
Share of loss of joint ventures accounted for using equity	method	(46,116)	(26,607)	-	-
Profit before income tax		1,675,746	1,573,184	18,595	192,466
Income tax (expense) income	15	(1,027,079)	(130,736)	(6,897)	31,240
Profit for the periods		648,667	1,442,448	11,698	223,706

# BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (CONTINUED) FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2024 (Unaudited)

				Cint. I	nousanu Dani
		Consolid	ated	Separa	te
		financial sta	tements	financial stat	ements
	Notes	2024	2023	2024	2023
Other comprehensive income					
Components of other comprehensive income					
that will be reclassified to profit or loss					
Exchange differences on translating financial statements	s	329,685	(73,352)	-	-
Gain (loss) on cash flow hedges		4,559	(90,081)	4,559	(90,081)
Share of other comprehensive income (loss) of joint ven	itures				
using equity method		43,354	(10,477)	-	-
Income tax relating to components of other comprehens	ive income				
that will be reclassified to profit or loss		(912)	18,016	(912)	18,016
Other comprehensive income (loss) for the periods - net	of tax	376,686	(155,894)	3,647	(72,065)
Total comprehensive income for the periods		1,025,353	1,286,554	15,345	151,641
Profit attributable to:					
Owners of parent		427,705	1,254,166	11,698	223,706
Non-controlling interests		220,962	188,282	-	-
Profit for the periods		648,667	1,442,448	11,698	223,706
Total comprehensive income attributable to:					
Owners of parent		635,940	1,131,147	15,345	151,641
Non-controlling interests		389,413	155,407	<u>-                                      </u>	-
Total comprehensive income for the periods	:	1,025,353	1,286,554	15,345	151,641
Earnings per share (Baht)					
Basic earnings per share	16	0.11	0.31	0.00	0.06
Diluted earnings per share	16	0.11	0.31	0.00	0.06

## BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY

FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2024 (Unaudited)

Unit: Thousand Baht

Consolidated financial statements

Shareholders' equity attributable to owners of parent

							Sharehol	ders' equity attribu	table to owners o	of parent							
													Other com	ponents of			
					Surplus						Retained ear	nings	sharehold	ers' equity			
					Surplus arising			Surplus					Exchange		Total		
				Deficit arising	from change			on disposals		Appro	priated		differences	Gain	shareholders' equity		
		Issued and		from business	in ownership		Expired	of Company's			Reserve for		on translating	on cash flow	attributable to	Non-	Total
		paid	Share	combination under	interest in	Donated	warrant	shares held by		Legal	business		financial	hedges	owners of	controlling	shareholders'
	Notes	share capital	premium	common control	subsidiaries	surplus	surplus	a subsidiary	Warrants	reserve	expansion	Unappropriated	statements	- net of tax	parent	interests	equity
Balance as at January 1, 2024		4,007,797	85,926,434	(830,406)	577,506	36,868	149,516	32,174	193,434	411,463	87,400	29,399,327	(529,122)	202,816	119,665,207	6,230,295	125,895,502
Transactions with owners, recorded directly in shareholders' equity																	
Contributions by and distributions to owners of parent																	
Expired warrant	12	-	-	_	_	-	108,426	-	(108,426)	_	-	-	-	-	-	-	_
Dividends of subsidiaries paid to non-controlling interests		-	-	_	_	-	_	-	-	_	-	-	-	-	-	(186,957)	(186,957)
Total contributions by and distributions to owners of parent							108,426		(108,426)							(186,957)	(186,957)
Changes in ownership interests in subsidiaries																	
Change in ownership interest in subsidiaries		-	-	_	349	-	_	-	-	_	-	-	-	-	349	(1,270)	(921)
Total changes in ownership interests in subsidiaries					349										349	(1,270)	(921)
Total transactions with owners, recorded directly in shareholders' equity					349	-	108,426		(108,426)	-				-	349	(188,227)	(187,878)
Profit or loss and other comprehensive income for the period																	
Profit for the period												427,705			427,705	220,962	648,667
Other comprehensive income		-	-	-	-			-	-	-		_	204,588	3,647	208.235	168,451	376,686
Total comprehensive income for the period												427,705	204,588	3,647	635,940	389,413	1,025,353
Balance as at March 31, 2024		4,007,797	85,926,434	(830,406)	577,855	36,868	257,942	32,174	85,008	411,463	87,400	29,827,032	(324,534)	206.463	120,301,496	6.431,481	126,732,977
		,,,,,,,,,	0.5,720,454	(050,400)	577,055	20,000	237,542	32,174	55,000	712,705	37,400	27,027,032	(524,554)	200,403	120,001,470	0,451,401	120,732,777

## BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY (CONTINUED) FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2024 (Unaudited)

Simple								Consoli	dated financial s	tatements							
							Sharehol	ders' equity attributa	ble to owners of p	arent							
Supplication   Sup		•											Other comp	onents of		-	
Part					Surplus (de	ficit)				F	Retained earnin	gs	shareholde	ers' equity			
Issued and paid a listed and paid all share of monitation and premium of monitation by and distributions to owners of parent Changing in ownership interests in subsidiaries  Changing in ownership interests in subsidiaries  The changing in ownership interest in subs					Surplus arising			Surplus	-				Exchange				
Expression of the product of the pr				Deficit arising	from change			on disposals		Appro	priated		differences	Gain (loss)	Total		
Sance and paired part   Profit or loss and other comprehensive incomer for the period   Profit or loss and other comprehensi				from business	in ownership		Expired	of Company's					on translating	on cash flow	shareholders' equity	Non-	Total
Range and January 1, 2023   4,007,797   85,96,434   630,406   575,815   36,868   149,516   32,174   193,434   11,643   87,40   27,742,192   361,125   319,866   318,291,428   387,425   124,148,858   32,174   3		Issued and paid	Share			Donated	F			Legal						controlling	
Parasactions with owners, recorded directly in shareholders' equity   Contributions by and distributions to owners of parent		-							Warrants			Unappropriated				interests	
Contributions by and distributions to owners of parent         Case of 237,743 (237,743)           Dividends of subsidiaries paid to non-controlling interests         -         (237,743) </th <th>Balance as at January 1, 2023</th> <th>4,007,797</th> <th>85,926,434</th> <th>(830,406)</th> <th>575,815</th> <th>36,868</th> <th>149,516</th> <th>32,174</th> <th>193,434</th> <th>411,463</th> <th>87,400</th> <th>27,742,192</th> <th>(361,125)</th> <th>319,866</th> <th>118,291,428</th> <th>5,857,425</th> <th>124,148,853</th>	Balance as at January 1, 2023	4,007,797	85,926,434	(830,406)	575,815	36,868	149,516	32,174	193,434	411,463	87,400	27,742,192	(361,125)	319,866	118,291,428	5,857,425	124,148,853
Total contributions by and distributions to owners of parent         (237,743)         (																	
Changes in ownership interests in subsidiaries         1,691         1,691         5,986         1,492           Total changes in ownership interest in subsidiaries         1,691         5,986         1,492           Total changes in ownership interest in subsidiaries         1,691         5,986         1,492           Total transactions with owners, recorded directly in shareholders' equity         1,691         1,691         242,038           Profit or loss and other comprehensive income for the period         1,254,166         1,254,166         18,8,282         1,424,448	Dividends of subsidiaries paid to non-controlling interests	_	_	_	_	_	_	_	_	_	_	_	-	_	_	(237,743)	(237,743)
Changing in ownership interest in subsidiaries         1,691         1,69	Total contributions by and distributions to owners of parent													-		(237,743)	(237,743)
Total changes in ownership interests in subsidiaries         1,691          1,691          1,691          (4,295)           Total transactions with owners, recorded directly in shareholders' equity         1,691          1,691          242,038           Profit or loss and other comprehensive income for the period          1,254,166         1,254,166         188,282         1,424,448	Changes in ownership interests in subsidiaries																
Total transactions with owners, recorded directly in shareholders' equity         1,691         1.691         243,729         (242,038)           Profit or loss and other comprehensive income for the period         1,254,166         1,254,166         188,282         1,424,448	Changing in ownership interest in subsidiaries	-	-	-	1,691	-	-	-	-	-	-	-	-	-	1,691	(5,986)	(4,295)
Profit or loss and other comprehensive income for the period         1,254,166         188,282         1,442,448           Profit for the period         1,254,166         18,282         1,442,448	Total changes in ownership interests in subsidiaries	-		-	1,691	-		-				-	-	-	1,691	(5,986)	(4,295)
Profit for the period 1,254,166 1,254,166 188,282 1,442,448	Total transactions with owners, recorded directly in shareholders' equity				1,691										1,691	(243,729)	(242,038)
	Profit or loss and other comprehensive income for the period																
	Profit for the period											1.254.166			1,254,166	188,282	1.442.448
	•					_			_				(50,954)	(72,065)			
Total comprehensive income (loss) for the period 1.254,166 (50,954) (72,065) 1,131,147 155,407 1,286,554	* * * * * * * * * * * * * * * * * * * *																
Balance as at March 31, 2023 4,007,797 85,926,434 (830,406) 577,506 36,868 149,516 32,174 193,434 411,463 87,400 28,996,358 (412,079) 247,801 119,424,266 5,769,103 125,193,369		4.007.797	85.926.434	(830,406)	577.506	36.868	149,516	32.174	193,434	411.463	87.400						

# BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY (CONTINUED) FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2024 (Unaudited)

						Separate financial	statements				
										Other components of	
				Surplus				Retained earnings		shareholders' equity	
					Expired		R	eserved	_	Gain	Total
		Issued and paid	Share	Donated	warrant	_	Legal	Reserve for		on cash flow	shareholders'
	Notes	share capital	premium	surplus	surplus	Warrants	reserve	business expansion	Unappropriated	hedges - net of tax	equity
Balance as at January 1, 2024		4,007,797	85,926,434	36,868	149,516	193,434	411,463	85,000	9,517,645	202,816	100,530,973
Transactions with owners, recorded directly in shareholders' equity											
Contributions by and distributions to owners of parent											
Expired warrant	12	-	-	-	108,426	(108,426)	-	-	-	-	_
Total contributions by and distributions to owners of parent		-		-	108,426	(108,426)	-	-	-		-
Profit or loss and other comprehensive income for the period											
Profit for the period		-	-	-	-	-	-	-	11,698	-	11,698
Other comprehensive gain		-	-	-	-	-	-	-	-	3,647	3,647
Total comprehensive income for the period				-	-				11,698	3,647	15,345
Balance as at March 31, 2024		4,007,797	85,926,434	36,868	257,942	85,008	411,463	85,000	9,529,343	206,463	100,546,318

## BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

#### STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY (CONTINUED)

FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2024 (Unaudited)

Unit: Thousand Baht

					Separate financ	ial statements				
									Other components of	
			Surplus				Retained earnings		shareholders' equity	
	Issued and			Expired			Reserved		Gain (loss) on	Total
	paid	Share	Donated	warrant		Legal	Reserve for		Cash flow hedges	shareholders'
	share capital	premium	surplus	surplus	Warrants	reserve	business expansion	Unappropriated	- net of tax	equity
Balance as at January 1, 2023	4,007,797	85,926,434	36,868	149,516	193,434	411,463	85,000	9,331,280	319,865	100,461,657
Profit or loss and other comprehensive income for the period										
Profit for the period	-	-	-	-	-	-	-	223,706		223,706
Other comprehensive loss	•	-	-	-	-		-	-	(72,065)	(72,065)
Total comprehensive income (loss) for the period	-	-	-	-	-	-	-	223,706	(72,065)	151,641
Balance as at March 31, 2023	4,007,797	85,926,434	36,868	149,516	193,434	411,463	85,000	9,554,986	247,800	100,613,298

See condensed notes to the financial statements

## BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF CASH FLOWS

## FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2024 (Unaudited)

			Unit;	Thousand Baht
	Consolic		Separa	
	financial sta		financial sta	
	2024	2023	2024	2023
Cash flows from operating activities				
Profit for the periods	648,667	1,442,448	11,698	223,706
Adjustments for				
Income tax (income) expense	1,027,079	130,736	6,897	(31,240)
Depreciation	2,290,980	2,147,544	36,224	31,413
Amortization of other intangible assets other than goodwill	34,785	37,793	2,466	2,278
Unearned leasehold rights recognized during the periods	(21,294)	(18,276)	-	-
Interest received	(10,714)	(5,411)	(826,472)	(755,567
Finance costs	1,426,698	1,239,134	1,241,213	1,097,200
Dividends received	-	-	(168,750)	(127,500)
Bad debts expense and expected credit loss (reversal)	(11,288)	(43,915)	(589)	18,449
Loss from obsolete and slow-moving inventories (reversal)	64,057	113,759	938	(1,122
Employee benefit expenses	69,533	49,707	5,918	10,866
Unrealized loss (gain) on exchange rate	673,819	(281,426)	674,590	(321,050
(Gain) unrealized loss on fair value of derivative	(746,396)	266,704	(676,265)	308,106
(Gain) loss on disposals of investment properties and				
property, plant and equipment and other intangible assets				
other than goodwill	9,971	(1,064)	(13)	(18
(Gain) loss on write-off of right-of-use assets, investment properties,				
property, plant and equipment and other intangible assets				
other than goodwill	(816)	2,404	(27)	(1
Impairment loss on property, plant and equipment (reversal)	(6,132)	9,515	-	-
Share of profit of an associate accounted for using equity method	(1,430)	(1,114)	-	-
Share of loss of joint ventures accounted for using equity method	46,116	26,607	-	-
	5,493,635	5,115,145	307,828	455,520
Changes in operating assets and liabilities		_		
Trade receivables	(15,917)	337,385	10,104	(39,604
Other receivables	32,871	42,191	117,235	(148,757
Supplier receivables and tenant receivables	282,894	90,181	-	-
Inventories	559,381	1,339,881	64,965	92,408
Other current assets	(22,184)	1,589	(58)	1,134
Other non-current assets	25,382	(140,483)	-	(369)
Trade payables	(1,116,676)	(3,536,114)	(20,828)	(119,619)
Other payables	81,687	(105,486)	(74,974)	(77,449)
Other current liabilities	(12,765)	44,384	-	(1,443
Employee benefit obligations paid during the periods	(53,262)	(42,347)	(2,139)	(3,850
Other non-current liabilities	13,638	(683)	(1,454)	(847)
Cash provided by operating activities	5,268,684	3,145,643	400,679	157,124
Income tax paid	(401,898)	(378,711)	(28,159)	(23,037)
Net cash provided by operating activities	4,866,786	2,766,932	372,520	134,087

## BERLI JUCKER PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

#### STATEMENTS OF CASH FLOWS (CONTINUED)

## FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2024 (Unaudited)

		Consoli	dated	Separ	ate
		financial st	atements	financial st	atements
	Notes	2024	2023	2024	2023
Cash flows from investing activities					
Interest received		10,314	1,607	1,164,851	165,943
Dividends received		-	-	1,500,738	762,768
Cash paid for purchase of right-of-use assets,					
investment properties and property, plant and equipment		(1,630,667)	(1,374,137)	(47,955)	(54,034)
Proceeds from disposal of investment properties					
and property, plant and equipment		12,495	10,473	13	18
Cash paid for purchase of other intangible assets other than goodwill		(31,244)	(45,783)	(1,851)	(3,198)
Cash paid for short-term loans to related parties		-	(67,047)	(6,274,385)	(10,451,293)
Proceeds from short-term loans to related parties		-	-	7,897,039	10,756,702
Cash paid for long-term loans to related parties		-	-	(2,454,000)	-
Proceeds from long-term loans to related parties		-	-	2,484,000	43,338
Cash paid for capital increase in subsidiaries		-	-	-	(185,000)
Cash paid for purchase of subsidiaries from non-controlling interests		(921)	(4,294)	-	-
Cash paid for purchase of other current financial assets		(11,328)	-	-	-
Proceeds from disposal of other current financial assets		-	50,400	-	-
Net cash provided by (used in) investing activities	_	(1,651,351)	(1,428,781)	4,268,450	1,035,244
Cook flows from Sugaring activities					
Cash flows from financing activities Finance cost paid		(1,696,669)	(1,566,716)	(1,675,975)	(1,550,760)
Dividends of subsidiaries paid to non-controlling interests		(1,090,009)	(237,743)	(1,075,975)	(1,550,760)
Proceeds from short-term borrowings from financial institutions	5.2	9,606,038	32,006,308	6,072,000	30,675,000
Repayment of short-term borrowings from financial institutions	5.2	(12,599,331)	(26,054,221)	(10,672,000)	(24,775,000)
Proceeds from short-term borrowings from related parties	5.2	(12,399,331)	(20,034,221)	3,383,979	2,732,552
Repayment of short-term borrowings from related parties	5.2	_	_	(3,508,365)	(2,137,106)
Proceeds from long-term borrowings from financial institutions	5.2	5,780,000	2,500,000	5,780,000	2,500,000
Repayment of long-term borrowings from financial institutions	5.2	(22,161)	(4,520,663)	-	(4,500,000)
Proceeds from issuance of debentures	5.2	-	2,000,000	_	2,000,000
Repayment of debentures	5.2	(4,000,000)	(6,000,000)	(4,000,000)	(6,000,000)
Repayment of lease liabilities	5.2	(532,658)	(448,066)	(14,621)	(14,780)
Net cash used in financing activities	5.2	(3,652,201)	(2,321,101)	(4,634,982)	(1,070,094)
	-	(-,,)	(-,,)	(-,)	(-,,-,-,-)
Net increase (decrease) in cash and cash equivalents		(436,766)	(982,950)	5,988	99,237
Cash and cash equivalents at January 1,		4,856,743	4,161,945	129,630	46,868
Effect of exchange rate changes on balances held in foreign currencies	_	132,100	(39,642)	1,678	1,253
Cash and cash equivalents at March 31,	_	4,552,077	3,139,353	137,296	147,358

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#### 1. GENERAL INFORMATION

Berli Jucker Public Company Limited (the "Company"), is incorporated in Thailand and has its registered office at Berli Jucker House 99, Soi Rubia, Sukhumvit 42 Road, Phrakanong, Klongtoey, Bangkok 10110.

The Company was listed on the Stock Exchange of Thailand in April 1975.

The immediate and ultimate parent company during the financial period is TCC Corporation Company Limited which is incorporated in Thailand.

The principal businesses of the Company, its subsidiaries, its associate and its joint ventures together referred to as the "Group" are involved in the manufacturing, distribution and other service activities in the following areas:

#### Packaging Supply Chain

Packaging Supply Chain provides the design service, the production, the marketing, the distribution of merchandise and sale of packaging products including glass packaging products, aluminium can packaging, and plastic packaging products.

## **Consumer Supply Chain**

Consumer Supply Chain is engaged in manufacturing, marketing and distribution of consumer products, and providing services for both owned brands and third party brands. Consumer Supply Chain is divided into four major groups: Food, Non-Food, Logistics, and Manufacturing and Distribution in Vietnam.

#### Healthcare and Technical Supply Chain

Healthcare Supply Chain is engaged in distribution of healthcare products and services of well-known international brands, whilst Technical Supply Chain provides a broad spectrum of technical products and services to customers such as chemical industrial ingredients, engineering products and systems, galvanized steel structures, and digital printing technology.

## Modern Retail Supply Chain

Modern Retail Supply Chain operates throughout Thailand with and overseas locations with fully integrated omni-channel network of multiple physical and online store format, provides rental spaces to tenants in its town center areas to its stores a "one-stop shopping destination", wholesale business serving B2B customers, bookstore business, coffee shop business and drug store business.

Other operations of the Group are included in other segments, none of which constitutes a separately reportable segment.

Details of the Group's subsidiaries as at March 31, 2024 and December 31, 2023, consisted of the following:

No.	ame of the entity Type of business		Country of incorporation	Group ow interes 2024	-
	Direct subsidiaries				
1	Montana Company Limited	Sale of pharmaceutical ingredients	Thailand	100.00	100.00
2	Berli Jucker Foods Limited	Manufacture of snack foods and	FF1 11 1	100.00	100.00
2	Delt's Terror of Timited	dairy products	Thailand	100.00	100.00
3	Rubia Investments Limited	Investment	British Virgin Islands	100.00	100.00
4	Berli Jucker Logistics Limited	Customs clearing, warehousing, transportation and distribution services	Thailand	100.00	100.00
5	PIC Cofe Company Limited	Non-alcohol beverage shop	Thailand Thailand	100.00	100.00 100.00
5 6	BJC Cafe Company Limited BJC Healthcare Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other		100.00	
7	BJC Industrial and Trading Company Limited	healthcare products Sale of imaging product, stationery and	Thailand	100.00	100.00
8	BJC Consumer Company Limited	construction supplies Sale of consumer products and	Thailand	100.00	100.00
0	Die C Detail Composition Public Composul imited	animal feeds	Thailand	100.00	100.00
9 10	Big C Retail Corporation Public Company Limited	Investment	Thailand	100.00	100.00
11	Berli Jucker (Myanmar) Limited	Dormant	Myanmar	100.00	100.00
11	BJC International Company Limited	Agent and investment	Hong Kong Special	100.00	100.00
12	Rubia Industries Limited	Manufacture of soaps, cosmetics	Administrative Region	100.00	100.00
		and confectionery	Thailand	99.85	99.85
13	Berli Jucker Specialties Limited	Sale of chemicals	Thailand	99.15	99.15
14	Thai Glass Industries Public Company Limited	Manufacture of glass containers	Thailand	98.63	98.63
15	Berli Jucker Cellox Limited	Manufacture of sanitary paper products	Thailand	98.13	98.13
16	Thai Beverage Can Limited	Manufacture of aluminum cans	Thailand	$50.00^{(1)}$	$50.00^{(1)}$
17	BJC Packaging Company Limited	Investment	Thailand	100.00	100.00
18	BJC Commerce Company Limited	Dormant	Thailand	100.00	100.00
19	BJH Investment Company Limited	Investment	Thailand	100.00	100.00
20	BJC International Holding Pte. Ltd.	Investment	Singapore	100.00	100.00
21	BJC Specialties Company Limited	Sale of chemicals	Thailand	100.00	100.00
22	BJC (Hong Kong) Company Limited	Dormant	Hong Kong Special		
			Administrative Region	100.00	100.00
23	BJC Power Company Limited	Investment in energy business and			
		trading equipment for power systems	Thailand	100.00	100.00
24	BJC Brand Limited	Trademark management	Hong Kong Special		
			Administrative Region	100.00	100.00
25	BJC Big C Development Center Company Limited	Seminar and training center	Thailand	100.00	100.00
26	BJC Big C Holding Company Limited	Investment	Thailand	100.00	100.00
27	B Raise Ventures Company Limited	Investment	Thailand	100.00	100.00
2.0	Indirect subsidiaries			100.00	100.00
28 29	BJC Foods (Malaysia) Sdn Bhd Cosma Medical Company Limited	Manufacture of snack foods  Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other	Malaysia	100.00	100.00
30	BJC Cellox (Vietnam) Company Limited	healthcare products Agent and Manufacture of	Thailand	100.00	100.00
		sanitary paper products	Vietnam	100.00	100.00
31	Marble & Stones Company Limited	Dormant	Thailand	100.00	100.00
32	Thai Corp International Company Limited	Investment	Hong Kong Special	<b>7</b>	
33	TBC-Ball Beverage Can Holding Limited	Investment	Administrative Region Hong Kong Special	75.00	75.00
	-		Administrative Region	26.79(1)	26.79(1)
34	Thai Malaya Glass Company Limited	Manufacture of glass containers	Thailand	100.00	100.00
35	BJC Glass (Thailand) Company Limited	Dormant	Thailand	100.00	100.00
36	BJIMK Company Limited	Dormant	Hong Kong Special		
27	I Chi Dan Fanda Commany Livright	Manufacture of tof	Administrative Region	75.00	75.00
37	I Chi Ban Foods Company Limited	Manufacture of tofu, soymilk and kimchi products	Vietnam	75.00	75.00

No.	Name of the entity Type of business		Country of incorporation	-	up ownership hterest (%) 2023	
	Indirect subsidiaries (continued)			2021	2025	
38	Thai An Vietnam Joint Stock Company	Investment	Vietnam	65.00	65.00	
39	Montana Marketing Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other				
40	BJC International (Myanmar) Company Limited	healthcare products Consultant service in product analysis	Thailand	100.00	100.00	
		and data collection	Myanmar	100.00	100.00	
41	BJH Medical Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other			100.00	
40	para	healthcare products	Thailand	100.00	100.00	
42	BCX Company Limited	Warehouse business, Seminar and training center	Thailand	100.00	100.00	
43 44	Thai An Vietnam Trading Company Limited BJC Cellox (Cambodia) Company Limited	Retail Manufacture of conitors poper products	Vietnam Cambodia	100.00 100.00	100.00 100.00	
45	Vina Paper Company Limited	Manufacture of sanitary paper products Manufacture of sanitary paper products	Vietnam	100.00	100.00	
46	BJC-Mpoint International Company Limited	Wholesale	Thailand	100.00	100.00	
47	Big C Assets Company Limited <sup>(2)</sup>	Real estate	Thailand	100.00	100.00	
48	Big C Supercenter Public Company Limited <sup>(2)</sup>	Retail	Thailand	99.96	99.96	
49	BJC Move Company Limited	Land transport and freight service	Thailand	100.00	100.00	
50	White Group Public Company Limited	Import and sale of industrial chemical products and property rental	Thailand	97.12 <sup>(4)</sup>	97.09	
51	BJC Big C Partner Company Limited	Investment	Thailand	100.00	100.00	
52	Cosma Trading Company Limited	Marketed pharmaceutical products, medical equipment, medical supply, food supplement, cosmetic and other				
		healthcare products	Thailand	100.00	100.00	
53	BJC Wind Power 1 Company Limited	Manufacture and sale of wind power	Thailand	100.00	100.00	
54	BJC Wind Power 2 Company Limited	Manufacture and sale of wind power	Thailand	100.00	100.00	
55	BJC Wind Power 3 Company Limited	Manufacture and sale of wind power	Thailand	100.00	100.00	
56	BJC Wind Power 4 Company Limited	Manufacture and sale of wind power	Thailand	100.00	100.00	
57 58	BJC Solar Power 1 Company Limited	Manufacture and sale of solar power Wholesale	Thailand	100.00	100.00	
36	BJC-A Consumers (HKTH) Limited	wholesale	Hong Kong Special Administrative Region	100.00	100.00	
59	Subsidiaries of indirect subsidiaries Asia Books Company Limited	Patailar of books and magazines	Thailand	100.00	100.00	
60	Distri-Thai Limited	Retailer of books and magazines Dormant	Thailand	100.00	100.00	
61	Watanasub Pattana 7 Company Limitaed	Real estate	Thailand	100.00	100.00	
62	Thai-Scandic Steel Company Limited	Manufacture of galvanized steel structures	Thailand	100.00	100.00	
63	Thai Corp International (Vietnam) Company Limited	Consumer product distribution	Vietnam	75.00	75.00	
64	TBC-Ball Beverage Can Vietnam Limited	Manufacture of aluminum cans	Vietnam	$26.79^{(1)}$	26.79(1)	
65	Phu Thai Group Joint Stock Company	Sale of consumer products	Vietnam	64.55	64.55	
66	Phu Thai Telecommunication Joint Stock Company	Dormant	Vietnam	64.52	64.52	
67	Phu Thai Construction and Investment Joint Stock Company	Dormant	Vietnam	64.49	64.49	
68	Phu Thai Hanoi Trading Joint Stock Company	Sale of consumer products	Vietnam	64.49	64.49	
69	Phu Thai Can Tho Distribution Joint Stock Company	Real estate	Vietnam	64.49	64.49	
70	Phu Thai Food Vietnam Company Limited	Dormant	Vietnam	64.55	64.55	
71	Phu Thai Food Central Vietnam One Member					
	Company Limited	Dormant	Vietnam	64.55	64.55	
72	Phu Thai Food North Company Limited	Dormant	Vietnam	_(3)	64.55	
73	PT Food Distribution Joint Stock Company	Sale of consumer products	Vietnam	51.61	51.61	
74	Van Phu Export Import Trading Manufacturing	XX 1	* Y* .	C 4 55	64.55	
75	Company Limited	Warehouse	Vietnam Vietnam	64.55	64.55	
75 76	Phu Thai Ho Chi Minh City Joint Stock Company Samphankij Company Limited	Sale of consumer products Dormant	Thailand	64.55 99.96	64.55 99.96	
77	BJC Supercenter Company Limited (2)	Dormant	Thailand	100.00	100.00	
78	C-Distribution Asia Pte. Ltd <sup>(2)</sup>	Investment	Singapore	99.96	99.96	
79	Big C Supercenter Huahin Company Limited <sup>(2)</sup>	Dormant	Thailand	99.96	99.96	
80	Cmart (Thailand) Limited <sup>(2)</sup>	Dormant	Thailand	99.96	99.96	
81	Phitsanulok Big C 2015 Limited <sup>(2)</sup>	Retail	Thailand	99.96	99.96	
82	Big C Supercenter (Lao) Company Limited <sup>(2)</sup>	Retail	Laos	99.96	99.96	
83	Big C Fairy Limited <sup>(2)</sup>	Retail	Thailand	96.78	96.78	
84	BJC C Distribution Company Limited <sup>(2)</sup>	Investment	Thailand	99.96	99.96	
85	C Smart Solution Company Limited	Information service provider	Thailand	99.91	99.91	
86	C Payment Solution Company Limited	Bill payment service and e-commerce	Thailand	99.66	99.66	
87 88	Watanasub Pattana 9 Company Limited Big C (HK) Company Limited	Real estate Retail	Thailand Hong Kong Special	100.00	100.00	
			Administrative Region	100.00	100.00	
89	F. B. (Thailand) Company Limited	Dormant	Thailand	96.32(4)	96.29	
90	Talad Krobkrua Company Limited	Real estate	Thailand	100.00	100.00	

No.	Name of the entity	Type of business	Country of incorporation	Group ownership interest (%)	
				2024	2023
	Subsidiaries or Indirect subsidiaries (continued)				
91	Big C Food Service Company Limited	Retail	Thailand	100.00	100.00
92	Sapcharoen 168 Company Limited	Pharmacy	Thailand	100.00	100.00
93	BCM MANAGEMENT Company Limited	Retail	Thailand	99.96	99.96
94	C DIGITAL Company Limited	Information service provider	Thailand	99.96	99.96
95	Ruangsap 168 Company Limited	Investment	Thailand	100.00	100.00
96	Meechok 168 Company Limited	Providing retail business service	Thailand	100.00	100.00
97	BJC Coffee Holdings Company Limited	Investment	Thailand	100.00	100.00
98	BJC Mega Market Company Limited	Coffee business	Thailand	100.00	100.00
99	PHU VINA PROPERTY COMPANY LIMITED	Real estate	Vietnam	64.97	64.97
100	Tawana Bang Phli Company Limited	Market service	Thailand	100.00	100.00
101	Toryodfresh (Thailand) Company Limited	Real estate	Thailand	100.00	100.00
102	Big C Supercenter International (Guangzhou)				
	Company Limited	Sourcing Merchandise	China	99.96	99.96
103	Big C Supercenter (Cambodia) Company Limited	Retail	Cambodia	99.96	99.96
104	CDM-WW Holdings Limited	Investment	Hong Kong Special		
	-		Administrative Region	100.00	100.00
105	BCT Digital Global Limited	Ecommerce and digital marketing	Hong Kong Special		
103	DC1 Digital Global Ellinted	Econinerce and digital marketing	Administrative Region	100.00	100.00
106	BRCA Training Center Company Limited	Saminar and training center	Thailand	100.00	100.00
100	DRCA Training Center Company Limited	Seminar and training center	i nanana	100.00	100.00

<sup>(1)</sup> The Group has power of control over such companies.

## 2. BASIS OF PREPARATION AND PRESENTATION OF THE INTERIM CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

#### 2.1 Statement of compliance

- (1) These interim consolidated and separate financial statements are prepared in Thai Baht and in compliance with Thai Accounting Standard No. 34 "Interim Financial Reporting" and accounting practices generally accepted in Thailand. The Company presents the condensed notes to interim financial statements and the additional information is disclosed in accordance with the regulations of the Office of the Securities and Exchange Commission. All financial information presented has been rounded to the nearest thousand Baht unless otherwise stated.
- (2) The consolidated and separate statements of financial position as at December 31, 2023, presented herein for comparison, have been derived from the consolidated and separate financial statements of the Company for the year ended which had been previously audited.
- (3) The unaudited results of operations presented in the three-month periods ended March 31, 2024 are not necessarily an indication nor anticipation of the operating results for the full year.
- (4) Certain financial information which is normally included in the annual financial statements prepared in accordance with TFRS, but which is not required for interim reporting purposes, has been omitted. In addition, the interim financial statements for the three-month periods ended March 31, 2024 should be read in conjunction with the audited financial statements for the year ended December 31, 2023.
- (5) Material intercompany transactions between the Company and its subsidiaries have been eliminated from these interim consolidated financial statements.

<sup>(2)</sup> Big C Supercenter Public Company Limited and companies in the group were collectively called "BIGC Group".

<sup>(3)</sup> Phu Thai Food North Company Limited has liquidated and transferred the capital back to shareholders.

<sup>(4)</sup> The Group purchased additional shares of White Group Public Company Limited from non-controlling interest in the amount of Baht 1 million, resulting in changing in ownership interest.

(6) Thai Financial Reporting Standards affecting the presentation and disclosure in the current period financial statements. During the period, the Group has adopted the revised financial reporting standards issued by the Federation of Accounting Professions which are effective for fiscal years beginning on or after January 1, 2024. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards, with most of the changes directed towards revision of wording and terminology and clarification of accounting requirements. The adoption of these financial reporting standards does not have any significant impact on the Group's interim financial statements, except Thai Accounting Standard No.12 "Income Taxes" add the exemption for the International Tax Reform - Pillar Two Model. An entity should not recognize and not disclose the deferred tax assets and deferred tax liability which are relevant to Pillar Two income tax.

The Group has operated throughout Thailand with and overseas locations which are affected by international tax reform – Pillar Two Model rules. The Group's management is in the process to assess the impact of this TFRSs on the financial statements of the Group.

(7) The interim consolidated and separate financial statements are prepared in English version from the interim consolidated and separate financial statements followed the laws which is in Thai. In the event of any conflict or be interpreted in two different languages, the Thai version of interim consolidated and separate financial statements in accordance with Thailand law is superseded.

#### 2.2 Use of estimates and judgements

The preparation of interim consolidated and separate financial statements in conformity with TFRSs requires the Group's management to exercise various judgements in order to determine the accounting policies, estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the end of reporting period and the reported amounts of revenue and expense during the reporting period. Although these estimates are based on management's reasonable consideration of current events, actual results may differ from these estimates.

#### 3. MATERIAL ACCOUNTING POLICIES INFORMATION

The interim consolidated and separate financial statements have been prepared based on the basis, accounting policies and method of computation consistent with those used in the financial statements for the year ended December 31, 2023.

## 4. RELATED PARTIES TRANSACTIONS

For the purposes of the preparation of financial information, parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control or jointly control the parties or exercise significant influence over the parties in making financial and operating decisions, or vice versa, or where the Group and the parties are subjected to common control or common significant influence. Related parties may be individuals or other entities.

Significant transactions for the three-month periods ended March 31, 2024 and 2023 with related parties consisted of the following:

#### For the three-month periods ended March 31,

•		lidated statements	Unit : Thousand Baht Separate financial statements		
	2024	2023	2024	2023	
Subsidiaries					
Sale of goods and rendering of services	-	-	422,320	427,893	
Purchases of goods and receiving of services	-	-	1,987,781	2,040,560	
Dividends received	-	-	168,750	127,500	
Interest received	-	-	826,134	755,367	
Other income	-	-	97,337	97,826	
Income from allocation of administrative expenses	-	-	222,840	219,910	
Distribution costs and administrative expenses	-	-	103,862	113,857	
Interest expense	-	-	9,647	8,087	
An associate					
Purchases of goods and receiving of services	353,000	349,797	-	-	
Other income	34	30	-	-	
Income from allocation of administrative expenses	576	545	576	545	
Joint ventures					
Sale of goods and rendering of services	4,498	2,553	-	-	
Purchases of goods and receiving of services	148,999	306,909	1,178	1,063	
Interest received	5,957	1,185	_		
Other income	5,031	1,960	203	736	
Income from allocation of administrative expenses	3,588	4,553	3,588	4,553	
Distribution costs and administrative expenses	141	128	_	86	
Interest expense	28	28	28	28	
Other related parties					
Sale of goods and rendering of services	2,416,949	2,361,135	10,390	8,695	
Purchases of goods and receiving of services	1,590,801	1,454,961	-	-	
Other income	76,588	71,128	16	44	
Income from allocation of administrative expenses	573	1,224	573	1,224	
Distribution costs and administrative expenses	96,562	98,252	10,107	15,616	
Key management personnel	,	,	,	,	
Key management personnel compensation					
Short-term benefits	21,145	31,394	21,145	31,394	
Post-employment benefits	1,069	1,716	1,069	1,716	
Other long-term benefits	2	4	2	4	
č					

Pricing policies
Goods and services cost plus margin
Market price net of markup margin of the counter party
Rates as announced to other shareholders
Interest rates are charged at the borrowing cost and market rates
Contractually agreed prices
Actual cost plus margin
Contractually agreed prices
Interest rates are charged at the borrowing cost of lender and market rates
Agreed-upon prices

Balances as at March 31, 2024 and December 31, 2023 with related parties consisted of the following:

			olidated statements December 31,	Unit: Thousand Baht Separate financial statements March 31, December 31,		
	Notes	2024	2023	2024	2023	
Trade receivables						
Subsidiaries		-	-	353,305	407,890	
Joint ventures		28,374	22,693	-	-	
Other related parties		1,438,352	2,095,122	6,252	7,257	
Total	6	1,466,726	2,117,815	359,557	415,147	
Other receivables						
Subsidiaries		_	_	1,455,192	3,309,482	
An associate		421	516	421	516	
Joint ventures		83,538	70,197	26,201	23,110	
Other related parties		126,857	177,430	25,626	27,855	
Total	-	210,816	248,143	1,507,440	3,360,963	
Supplier receivables and tenant receivables						
Other related parties		100,672	87,069	_	_	
Total	7	100,672	87,069	-	-	
Short-term loans to related parties						
Subsidiaries		_	_	4,399,939	6,022,593	
A joint venture		294,520	276,855	-	-	
Total	-	294,520	276,855	4,399,939	6,022,593	
	=					
Current portion of long-term loans to a related party						
A subsidiary		-	_	20,256,600	21,630,600	
Total	•	-	-	20,256,600	21,630,600	

		lidated statements	Unit : Thousand Baht Separate financial statements		
	March 31, 2024	December 31, 2023	March 31, 2024	December 31, 2023	
Long-term loans to related parties					
Subsidiaries	-	-	73,109,203	71,765,203	
A joint venture	35,470	33,342	_	=	
Total	35,470	33,342	73,109,203	71,765,203	

Details of short-term loans to related parties as at March 31, 2024 and December 31, 2023 were as follows:

					Unit: Thousand Baht		
	Inter	est rate	Consolidated financial statements		Separate financial statements		
	(% per	annum)					
	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,	
	2024	2023	2024	2023	2024	2023	
Short-term loans to related parties							
Subsidiaries							
Montana Company Limited	2.81	2.81	-	-	178,909	217,534	
Berli Jucker Cellox Limited	-	2.81	-	-	-	147,200	
Berli Jucker Foods Limited	2.81	2.81	-	-	417,000	312,000	
Big C Retail Corporation Public Company Limited	2.81 - 3.32	2.81	-	-	1,382,736	2,435,436	
BJC Consumer Company Limited	2.81	2.81	-	-	616,278	609,146	
BJC Healthcare Company Limited	2.81	2.81	-	-	319,444	601,352	
BJC Power Company Limited	2.81	2.81	-	-	1,075	19,246	
BJC Specialties Company Limited	2.81	2.81	-	-	60,790	69,400	
Thai Glass Industries Public Company Limited	2.81	2.81	-	-	1,013,000	1,082,000	
Berli Jucker Logistics Limited	-	2.81	-	-	-	100,095	
Thai-Scandic Steel Company Limited	2.81	2.81	-	-	98,000	117,000	
BJC Big C Holding Company Limited	2.81	2.81	-	-	135,151	134,634	
B Raise Ventures Company Limited	2.81	2.81	-	-	177,556	177,550	
A joint venture							
BJC O-I Glass Pte. Ltd.	SOFR+	SOFR+					
	Margin	Margin	294,520	276,855	-		
Total		_	294,520	276,855	4,399,939	6,022,593	

Details of long-term loans to related parties as at March 31, 2024 and December 31, 2023 were as follows:

	Interest rate		Maturity	Consolidated		Unit : Thousand Baht Separate	
		December 31	date ,	financial March 31, 2024	December 31,	financial : March 31, 2024	December 31,
Current portion of long-term loan to							
a related party							
A subsidiary							
Big C Retail Corporation Public Company			June 8, 2024 -				
Limited	3.38	3.38	March 24, 2025	-	-	20,256,600	21,630,600
Total				-		20,256,600	21,630,600
Long-term loans to related parties							
Subsidiaries							
Big C Retail Corporation Public Company			July 12, 2025 -				
Limited	3.38 - 4.00	3.38 - 3.62	March 24, 2030	-	-	71,528,148	70,154,148
BJC Specialties Company Limited	3.38	3.38	February 23, 2026	-	-	1,386,055	1,496,055
BJC Power Company Limited	4.20	4.21	December 30, 2033	-	-	195,000	115,000
A joint venture							
BJC O-I Glass Pte. Ltd.	SOFR+	SOFR+					
	Margin	Margin	November 5, 2031	35,470	33,342		
Total				35,470	33,342	73,109,203	71,765,203
			G			g ,	
			Consolidated		C*	Separate	
			financial stateme			ancial statem	
				cember 31,	March 3	ы, р	ecember 31,
Trade manables		20	24	2023	2024		2023
Trade payables Subsidiaries					1,379	) 666	1,505,001
An associate			109,653	130,927	1,575	,,000	1,505,001
Joint ventures			169,355	291,927	1	,544	1,216
Other related parties			523,579	752,470	_	24	12
Total		(	802,587	1,175,324	1,381	,234	1,506,229
Other payables							
Subsidiaries			-	-	166	5,022	192,563
Joint ventures			2,202	2,381		,888,	2,156
Other related parties			40,548	33,502		),764	10,470
Total			42,750	35,883	178	<u> </u>	205,189
Short-term borrowings from related par	ties						
Subsidiaries			-	_	1,680	),173	1,804,559
A joint venture			5,000	5,000	,	5,000	5,000
Total			5,000	5,000	1,685	5,173	1,809,559

Details of short-term borrowings from related parties as at March 31, 2024 and December 31, 2023, consisted of the following:

					Unit:	Thousand Baht	
	Inter	est rate	Consolidated		Separate		
	(% per	annum)	financial	financial statements		financial statements	
	March 31,	December 31,	March 31, December 31,		March 31,	December 31,	
	2024	2023	2024	2023	2024	2023	
Short-term borrowings from related parties							
Subsidiaries							
BJC Cafe Company Limited	2.81	2.81	-	-	12,341	12,148	
Berli Jucker Specialties Limited	2.81	2.81	-	-	73,589	72,443	
BJC Industrial and Trading Company Limited	2.81	2.81	-	-	277,619	277,689	
BJC Packaging Company Limited	2.82	2.81	-	-	820,373	887,243	
Rubia Industries Limited	2.82	2.82	-	-	96,500	289,000	
BJH Investment Company Limited	2.82	2.82	-	-	85,826	265,822	
BJC Commerce Company Limited	2.81	2.81	-	-	214	214	
Berli Jucker Logistics Limited	2.82	-	-	-	14,052	-	
Berli Jucker Cellox Limited	2.81	-	-	-	116,500	-	
BJC International Company Limited	SOFR +					-	
	Margin	-	-	-	183,159		
A joint venture							
BJC Marine Resources Development							
Company Limited	2.25	2.25	5,000	5,000	5,000	5,000	
Total		_	5,000	5,000	1,685,173	1,809,559	

Other balances of assets and liabilities as at March 31, 2024 and December 31, 2023 with related parties consisted of the following:

			Un	it : Thousand Baht	
	Consol	lidated	Separate		
	financial s	statements	financial statements		
	March 31,	December 31,	March 31,	December 31,	
	2024	2023	2024	2023	
Other non-current financial assets	72,174	72,174	72,174	72,174	
Other non-current assets	135,291	139,272	1,006	1,006	
Other current liabilities	-	456	-	-	
Other non-current liabilities	31,057	30,615	38,242	38,871	

## Significant agreements with related parties

#### Management agreement

The Group entered into the management agreement with related parties to provide management and administrative services to related parties under the price and conditions stated in the agreements.

## Glass bottle purchase and sale agreement

A subsidiary entered into a glass bottle purchase and sale agreement with a related party for a period of three years, effective from January 1, 2022 to December 31, 2024 under the price and conditions stated in the agreement.

## Service agreement

The Group entered into the service agreements with a related party for a period of three years. Payment term were depended on the agreement.

## Property rental agreement

The Group entered into property rental and service agreements with various related parties for a period of one to three years and will be able to extend for further terms. The related parties agree to pay rental and service fee at the rate as agreed in the agreements.

#### Other commitments

				<b>Unit: Thousand Baht</b>	
	Consolidated		Separate		
	financial s	tatements	financial	statements	
	March 31,	December 31,	March 31,	December 31,	
	2024	2023	2024	2023	
Short-term leases and non-cancellable service agreements					
Within one year	16,211	21,792	-	-	
Later than one year but not					
later than five years	98,962	105,938	-		
Total	115,173	127,730			

## Uncalled portion of investments

As at March 31, 2024 and December 31, 2023, the Group and the Company have outstanding commitments in respect of uncalled portion of investments in subsidiaries and joint ventures in the consolidated financial statements totaling Baht 1,376 million and USD 6 million and such commitments in the separate financial statements in the amount of Baht 712 million.

## 5. ADDITIONAL CASH FLOW INFORMATION

5.1 Significant non-cash items as at March 31, 2024 and 2023, consisted of the following:

			Unit : The	ousand Baht	
		lidated statements	Separate financial statements		
	2024	2023	2024	2023	
Payables for purchase of assets	995,816	1,404,323	45,161	92,562	

## 5.2 Reconciliation of liabilities arising from financing activities

Changes in the liabilities arising from financing activities, including both cash flows and non-cash change classified as financing activities in the statements of cash flows are as follows:

				Unit :	Thousand Baht
		Consolid	ated financial sta	tements	
As at March 31, 2024	Balance as at January 1, 2024	Financing cash flows - net	Non-cash changes of addition <sup>(1)</sup>	Other changes <sup>(2)</sup>	Balance as at March 31, 2024
Short-term borrowings from financial institutions	5,904,294	(2,993,293)	27,691	-	2,938,692
Short-term borrowings from related party	5,000	-	-	-	5,000
Long-term borrowings					
from financial institutions	54,125,563	5,757,839	678,563	-	60,561,965
Debentures	89,222,363	(4,000,000)	-	4,219	85,226,582
Lease liabilities	16,934,352	(532,658)	125,416	174,824	16,701,934
Total	166,191,572	(1,768,112)	831,670	179,043	165,434,173

	Consolidated financial statements											
As at March 31, 2023	Balance as at January 1, 2023	Financing cash flows - Net	Non-cash changes of addition (decrease) <sup>(1)</sup>	Other changes <sup>(2)</sup>	Balance as at March 31, 2023							
Short-term borrowings from financial institutions	2,037,979	5,952,087	(5,921)	-	7,984,145							
Short-term borrowings from related party	5,000	-	-	_	5,000							
Long-term borrowings from financial institutions	44,966,640	(2,020,663)	(323,529)	-	42,622,448							
Debentures	102,303,082	(4,000,000)	=	3,532	98,306,614							
Lease liabilities	15,366,426	(448,066)	230,687	133,393	15,282,440							
Total	164,679,127	(516,642)	(98,763)	136,925	164,200,647							

Non-cash changes were arisen from change of lease liabilities, change of foreign exchange rate, and exchange differences on translating financial statement.

<sup>(2)</sup> Other changes were arisen from deferred interest expenses and accumulated amortization of transaction costs relating to debentures.

				Unit	: Thousand Baht	
		Separ	ate financial state	ements		
As at March 31, 2024	Balance as at January 1, 2024	Financing Non-cash cash flows - net addition(1)		Other changes <sup>(2)</sup>	Balance as at March 31, 2024	
Short-term borrowings from financial institutions	4,600,000	(4,600,000)	-	-	-	
Short-term borrowings						
from related parties	1,809,559	(124,386)	-	-	1,685,173	
Long-term borrowings						
from financial institutions	54,016,990	5,780,000	672,525	-	60,469,515	
Debentures	89,222,363	(4,000,000)	-	4,219	85,226,582	
Lease liabilities	126,218	(14,621)	39,687	1,563	152,847	
Total	149,775,130	(2,959,007)	712,212	5,782	147,534,117	

		Separ	ate financial state	ments	
As at March 31, 2023	Balance as at January 1, 2023	Financing cash flows - Net	Non-cash changes of addition (decrease) <sup>(1)</sup>	Other changes <sup>(2)</sup>	Balance as at March 31, 2023
Short-term borrowings from financial institutions	930,000	5,900,000	-	-	6,830,000
Short-term borrowings from related parties	1,661,010	595,446	-	-	2,256,456
Long-term borrowings from financial institutions	44,770,982	(2,000,000)	(320,982)	-	42,450,000
Debentures	102,303,082	(4,000,000)	-	3,532	98,306,614
Lease liabilities	143,832	(14,780)	13,867	1,479	144,398
Total	149,808,906	480,666	(307,115)	5,011	149,987,468

<sup>(1)</sup> Non-cash changes were arisen from change of lease liabilities and change of foreign exchange rate.

<sup>(2)</sup> Other changes were arisen from deferred interest expenses and accumulated amortization of transaction costs relating to debentures.

## 6. TRADE RECEIVABLES

Trade receivables as at March 31, 2024 and December 31, 2023, consisted of the following:

				Unit:	Thousand Baht		
			lidated statements	Separate financial statements			
	Note	March 31, 2024	December 31, 2023	March 31, 2024	December 31, 2023		
Related parties	4	1,466,726	2,117,815	359,557	415,147		
Other parties		8,220,579	7,540,202	2,357,386	2,311,526		
Installment receivables		113,174	120,390	315	315		
Less Unearned interest on							
installment contracts		(3,365)	(3,706)	-	-		
	_	9,797,114	9,774,701	2,717,258	2,726,988		
<u>Less</u> Allowance for expected							
credit losses		(192,656)	(187,040)	(87,210)	(87,896)		
Total	_	9,604,458	9,587,661	2,630,048	2,639,092		

Aging analysis for trade receivables consisted of the following:

			Unit :	<b>Thousand Baht</b>	
	Conso	lidated	Sepa	arate	
	financial s	statements	financial s	statements	
	March 31,	December 31,	March 31,	December 31,	
	2024	2023	2024	2023	
Related parties					
Within credit terms	1,433,130	2,100,283	233,101	241,614	
Overdue:					
Less than 3 months	29,848	16,625	124,508	171,506	
3 - 6 months	2,858	6	128	57	
6 - 12 months	3	798	2	931	
Over 12 months	887	103	1,818	1,039	
	1,466,726	2,117,815	359,557	415,147	
Other parties			_		
Within credit terms	6,536,303	5,765,529	1,559,884	1,456,475	
Overdue:					
Less than 3 months	1,523,728	1,644,736	709,648	768,501	
3 - 6 months	86,567	69,750	6,620	3,222	
6 - 12 months	45,414	37,608	1,686	7,026	
Over 12 months	138,376	139,263	79,863	76,617	
	8,330,388	7,656,886	2,357,701	2,311,841	
Less Allowance for expected					
credit losses	(192,656)	(187,040)	(87,210)	(87,896)	
	8,137,732	7,469,846	2,270,491	2,223,945	
Total	9,604,458	9,587,661	2,630,048	2,639,092	

## 7. SUPPLIER RECEIVABLES AND TENANT RECEIVABLES

Supplier receivables and tenant receivables as at March 31, 2024 and December 31, 2023, consisted of the following:

		Consol financial s		Unit: Thousand Baht Separate financial statements			
	Note	March 31, 2024	December 31, 2023	March 31, 2024	December 31, 2023		
Related parties	4	100,672	87,069	-	-		
Other parties	_	1,964,514	2,261,012	=	<u> </u>		
		2,065,186	2,348,081	-	-		
<u>Less</u> Allowance for expected							
credit losses		(23,381)	(31,697)	-	-		
Total	_	2,041,805	2,316,384	-	-		

Aging analysis for supplier receivables and tenant receivables consisted of the following:

	Consol	lidatad		housand Baht arate
	financial s		-	arate statements
	March 31,	December 31,	March 31,	December 31,
D141 4	2024	2023	2024	2023
Related parties				
Within credit terms	69,990	72,263	-	-
Overdue:				
Less than 3 months	30,682	14,790	-	-
3 - 6 months		16	-	
	100,672	87,069	-	
Other parties				
Within credit terms	1,562,155	1,885,412	-	-
Overdue:				
Less than 3 months	335,163	299,416	-	-
3 - 6 months	19,698	19,798	-	-
6 - 12 months	9,423	6,259	-	-
Over 12 months	38,075	50,127	-	
	1,964,514	2,261,012	-	-
<u>Less</u> Allowance for expected				
credit losses	(23,381)	(31,697)	-	
	1,941,133	2,229,315	-	<u> </u>
Total	2,041,805	2,316,384	-	

#### 8. INVESTMENTS IN SUBSIDIARIES

Investments in subsidiaries as at March 31, 2024 and December 31, 2023 and dividends received from those investments for the three-month periods ended March 31, 2024 and 2023 were as follows:

Separate financial statements

					Separate imaneiar statements						D: :11	
	Ownership	Interest (%)	Paid shar	e capital	Cost	method	Impair	ment	At co	st-net	Dividend re the three periods	-month
		December 31.	March 31.	December 31.	March 31,	December 31.	March 31,	December 31.	March 31.	December 31,	March 31	March 31.
Name of subsidiaries	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
Montana Company Limited	98.80	98.80	500	500	494	494	-	-	494	494	-	-
Berli Jucker Foods Limited	100.00	100.00	320,000	320,000	320,041	320,041	-	-	320,041	320,041	-	-
Rubia Investments Limited	100.00	100.00	30,000	30,000	30,000	30,000	-	-	30,000	30,000	-	-
Berli Jucker Logistics Limited	100.00	100.00	50,000	50,000	50,000	50,000	-	-	50,000	50,000	-	-
BJC Cafe Company Limited	100.00	100.00	10,000	10,000	12,550	12,550	-	-	12,550	12,550	-	-
BJC Healthcare Company Limited	100.00	100.00	200,000	200,000	200,000	200,000	-	-	200,000	200,000	-	-
BJC Industrial and Trading Company Limited	100.00	100.00	250,000	250,000	250,000	250,000	-	-	250,000	250,000	-	-
BJC Consumer Company Limited	99.97	99.97	2,000	2,000	1,999	1,999	-	-	1,999	1,999	-	-
Big C Retail Corporation Public Company Limited	100.00	100.00	87,135,027	87,135,027	127,503,027	127,503,027	-	-	127,503,027	127,503,027	-	-
Berli Jucker (Myanmar) Limited	100.00	100.00	615(1)	615(1)	2,076	2,076	(2,076)	(2,076)	-	-	-	-
BJC International Company Limited	100.00	100.00	$1,517,976^{(2)}$	1,517,976 <sup>(2)</sup>	6,346,340	6,346,340	-	-	6,346,340	6,346,340	-	-
Rubia Industries Limited	99.76	99.76	70,000	70,000	77,123	77,123	-	-	77,123	77,123	-	-
Berli Jucker Specialties Limited	98.30	98.30	63,875	63,875	70,504	70,504	-	-	70,504	70,504	-	-
Thai Glass Industries Public Company Limited	98.63	98.63	1,170,000	1,170,000	3,505,587	3,505,587	-	-	3,505,587	3,505,587	-	-
Berli Jucker Cellox Limited	94.95	94.95	900,000	900,000	1,042,611	1,042,611	-	-	1,042,611	1,042,611	-	-
Thai Beverage Can Limited	50.00	50.00	1,500,000	1,500,000	1,324,000	1,324,000	-	-	1,324,000	1,324,000	168,750	127,500
Marble & Stones Company Limited(5)	5.00	5.00	99,800	99,800	4,990	4,990	-	-	4,990	4,990	-	-
Thai-Scandic Steel Company Limited(5)	34.13	34.13	586,000	586,000	200,000	200,000	-	-	200,000	200,000	-	-
BJC Packaging Company Limited	100.00	100.00	3,055,000	3,055,000	5,056,000	5,056,000	-	-	5,056,000	5,056,000	-	-
BJC Commerce Company Limited	100.00	100.00	9,000	9,000	9,000	9,000	-	-	9,000	9,000	-	-
BJH Investment Company Limited	100.00	100.00	50,000	50,000	50,000	50,000	-	-	50,000	50,000	-	-
BJC International Holding Pte. Ltd.	100.00	100.00	$10^{(3)}, 200^{(4)}$	$10^{(3)}, 200^{(4)}$	7,502	7,502	-	-	7,502	7,502	-	-
BJC Specialties Company Limited	100.00	100.00	200,000	200,000	50,000	50,000	-	-	50,000	50,000	-	-
BJC (Hong Kong) Company Limited	100.00	100.00	401,400(2)	401,400(2)	1,843,580	1,843,580	(1,843,580)	(1,843,580)	-	-	-	-
BJC Power Company Limited	100.00	100.00	240,100	240,100	240,100	240,100	-	-	240,100	240,100	-	-
BJC Brand Limited	100.00	100.00	9,000	9,000	9,000	9,000	-	-	9,000	9,000	-	-
BJC Big C Development Center Company Limited	99.97	99.97	100	100	100	100	-	-	100	100	-	-
BJC Big C Holding Company Limited	99.97	99.97	100	100	100	100	-	-	100	100	-	-
B Raise Ventures Company Limited	100.00	100.00	250	250	250	250	-	-	250	250	-	-
Total					148,206,974	148,206,974	(1,845,656)	(1,845,656)	146,361,318	146,361,318	168,750	127,500

<sup>(1)</sup> Thousand MMK currency

<sup>(2)</sup> Thousand HKD currency

<sup>(3)</sup> Thousand EURO currency

<sup>(4)</sup> Thousand USD currency

<sup>(5)</sup> Marble & Stones Company Limited is the Company's indirect subsidiaries. Thai-Scandic Steel Company Limited is the subsidiary of the Company's indirect subsidiaries.

## 9. INVESTMENTS IN AN ASSOCIATE

Investments in an associate as at March 31, 2024 and December 31, 2023, were as follows: (Separate financial statements: Nil)

			Ownership	interest (%)	Paid sh	are capital	Cost n	nethod	Equity	method
Name of an associate	Type of business	Country of incorporation	March 31, 2024	December 31, 2023						
Gaew Grung Thai Company Limited	Trading cullets, glass bottle, plastics and used supplies	Thailand	24.65	24.65	320,000	320,000	80,000	80,000	105,789	104,359
Total						=	80,000	80,000	105,789	104,359

#### 10. INVESTMENTS IN JOINT VENTURES

Investments in joint ventures as at March 31, 2024 and December 31, 2023, were as follows:

Unit: Thousand Baht

#### Consolidated financial statements

			Ownership interest (%)		Paid share capital		Cost method		Equity method	
		Country of	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,
Name of joint ventures	Type of business	incorporation	2024	2023	2024	2023	2024	2023	2024	2023
BJC Marine Resources Development Company Limited	Operated in lease prawn ponds and equipment	Thailand	50.00	50.00	94,400	94,400	11,977	11,977	16,623	16,606
Berli Asiatic Soda Company Limited	Importer and distributor of soda ash	Thailand	50.00	50.00	40,000	40,000	24,872	24,872	77,572	88,465
Berli Dynaplast Company Limited	Manufacture of rigid plastic containers	Thailand	49.00	49.00	303,933	303,933	195,069	195,069	208,047	203,365
BJC & CF (Thailand) Company Limited(4)	Manufacture and distribution of pharmaceutical products and									
	consumer products	Thailand	51.00	51.00	15,000	15,000	7,650	7,650	793	907
BJC O-I Glass Pte. Ltd.(2)	Investment	Singapore	50.00	50.00	167,468(1)	167,468(1)	3,324,011	3,324,011	2,325,489	2,318,339
BJC - MIB Company Limited(3)	Distribution of medical									
	equipment and supplies									
	and related service	Myanmar	-	51.00	-	340(1)	-	6,224	-	2,690
Pan Muen Saen Larn Won Company Limited	Korean restaurant business	Thailand	49.00	49.00	5,000	5,000	-	-	-	-
B-MED X Company Limited	Digital health platform	Thailand	50.00	50.00	20,000	20,000	10,000	10,000	5,148	6,061
Total						_	3,573,579	3,579,803	2,633,672	2,636,433

<sup>(1)</sup> Thousand USD currency

<sup>(2)</sup> Investment in BJC O-I Glass Pte. Ltd. was included joint ventures interests of Malaya Glass Products Sdn Bhd, Malaya-Vietnam Glass Limited, BJC Glass Company Limited and BJC Glass Vietnam Limited. The Group has complied with the terms stated in the Consortium Agreement relating to such joint venture.

<sup>(3)</sup> On January 15, 2024, BJC - MIB Company Limited has liquidated and transferred the capital back to shareholders.

<sup>(4)</sup> On April 2, 2024, the Group purchased additional shares of BJC & CF (Thailand) Company Limited in the proportion of 49 percent of the registered capital and paid-up capital. As a result, the Group's shareholding proportion changed from 51 percent to 100 percent and changed the classification of investments in such company from a joint venture to a subsidiary of the group.

Unit	:	Thousand	Bal	h
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			Separate financial statements									
			Ownershi	Ownership interest (%) Paid share capital Cost method Impairment At cost-n						st-net		
	Type of	Country of	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,
Name of joint ventures	business	incorporation	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
BJC Marine Resources Development Company Limited	Operate in lease prawn ponds and equipment	Thailand	49.99	49.99	94,400	94,400	52,373	52,373	(40,400)	(40,400)	11,973	11,973
Berli Asiatic Soda Company Limited	Import and distribute of soda ash	Thailand	50.00	50.00	40,000	40,000	24,872	24,872	-	-	24,872	24,872
Berli Dynaplast Company Limited	Manufacture of rigid plastic containers	Thailand	49.00	49.00	303,933	303,933	195,069	195,069			195,069	195,069
Total						· -	272,314	272,314	(40,400)	(40,400)	231,914	231,914

#### 11. INTEREST-BEARING LIABILITIES

## 11.1 Short-term borrowings from financial institutions

As at March 31, 2024, short-term borrowings from financial institutions in the consolidated was short-term borrowings from various financial institutions in the amount of Baht 2,939 million, having interest rates at 2.30% - 3.90% per annum. Such short-term borrowings from financial institutions are not collateralized by any fixed assets or other securities.

As at December 31, 2023, short-term borrowings from financial institutions in the consolidated and the separate financial statements were short-term borrowings from various financial institutions in the amount of Baht 5,904 million, having interest rates at 2.60% - 3.90% per annum, and in the amount of Baht 4,600 million, having interest rates at 2.72% - 2.80% per annum, respectively. Such short-term borrowings from financial institutions were not collateralized by fixed assets or other securities.

#### 11.2 Long-term borrowings from financial institutions

As at March 31, 2024, long-term borrowings from financial institutions in the consolidated and separate financial statements were long-term borrowings from various financial institutions in the amount of Baht 60,562 million, having fixed and floating interest rates at 2.42% - 5.30% per annum, and in the amount of Baht 60,470 million, having fixed and floating interest rates at 2.42% - 4.24% per annum, respectively. Such long-term borrowings from financial institutions are not collateralized by fixed assets or other securities.

As at December 31, 2023, long-term borrowings from financial institutions in the consolidated and separate financial statements were long-term borrowings from various financial institutions in the amount of Baht 54,125 million, having fixed and floating interest rates at 2.42% - 6.20% per annum, and in the amount of Baht 54,017 million, having fixed and floating interest rates at 2.42% - 4.25% per annum, respectively. Such long-term borrowings from financial institutions are not collateralized by fixed assets or other securities.

Such long-term borrowings from financial institutions required the Group to maintain financial ratio as the conditions specified in the agreement. As at March 31, 2024 and December 31, 2023, the Group were able to maintain such ratio not exceed the requirement.

#### Interest rate swap contracts

As at March 31, 2024 and December 31, 2023, the Group had entered into interest rate swap contracts with financial institutions to manage the exposure of fluctuations in interest rates for the borrowings of Baht 9,000 million by converting floating interest rates to fixed interest rates and having contract is effective from September 2021 to September 2025.

## Cross currency swap contracts

As at March 31, 2024 and December 31, 2023, the Group had entered into cross currency swap contracts with financial institutions to manage the exposure of fluctuations in foreign currency exchange rates and interest rates for the borrowings of USD 300 million to Baht 10,744 million by converting floating interest rates to fixed interest rates and having contract is effective from September 2023 to October 2027.

#### 11.3 Debentures

On June 29, 2016, the Extraordinary General Meeting of Shareholders of the Company No. 2/2016 passed the resolution to approve the issuing and offering the debenture of the Company in the amount of not exceeding Baht 130,000 million or in the equivalent amount in other currency in order to repay the existing loans and/or using in the business operation and/or business expansion and/or as a revolving capital of the Company or for any other purposes. The total value of the debentures and the loans to be drawn down by the Company from financial institutions at any given time, shall not exceed Baht 130,000 million (excluding the existing debentures and other existing credit facilities granted to the Group, which is not related to the credit facilities used for the acquisition of BIG C Group).

As at April 26, 2018, the Annual General Shareholders' Meeting of the Company No. 1/2018 passed the resolution to approve the issuing and offering the debenture of the Company in the amount of not exceeding Baht 20,000 million or in the equivalent amount in other currency and the total value of debentures to be drawn down by the Company at any given time, shall not exceed Baht 150,000 million or in the equivalent amount in other currency.

Debentures as at March 31, 2024 and December 31, 2023, consisted of the following:

			Unit: Thousand Baht				
	Conso	lidated	Separate financial statements				
	financial s	statements					
	March 31,	December 31,	March 31,	December 31,			
	2024	2023	2024	2023			
Current portion							
Principal	20,256,600	23,256,600	20,256,600	23,256,600			
Less Accumulated amortization							
of transaction costs	(1,788)	(3,309)	(1,788)	(3,309)			
Total current portion	20,254,812	23,253,291	20,254,812	23,253,291			
Non-current portion			_				
Principal	65,003,400	66,003,400	65,003,400	66,003,400			
Less Accumulated amortization							
of transaction costs	(31,630)	(34,328)	(31,630)	(34,328)			
Total non-current portion	64,971,770	65,969,072	64,971,770	65,969,072			
Total	85,226,582	89,222,363	85,226,582	89,222,363			

The Company issued unsecured debentures. Details of debentures as at March 31, 2024 and December 31, 2023, consisted of the following:

	Am	ount	Interest rate	Interest		
Debenture	(Thousa	ınd Baht)	(% per annum)	maturity period	Maturity date	
	March 31,	December 31,				
	2024	2023				
Current portion						
March 2017						
Lot 5 (period of 7 years) June 2020	-	4,000,000	3.85	Semi-annually	March 2024	
Lot 1 (period of 4 years 6 days) September 2019	12,256,600	12,256,600	3.00	Semi-annually	June 2024	
Lot 2 (period of 5 years 2 days) March 2020	7,000,000	7,000,000	2.65	Semi-annually	September 2024	
Lot 2 (period of 5 years 4 days)	1,000,000	_	1.63	Semi-annually	March 2025	
1 , ,	20,256,600	23,256,600		·		
Debentures matured over one year						
September 2016						
Lot 4 (period of 10 years) March 2019	20,000,000	20,000,000	3.80	Semi-annually	September 2026	
Lot 3 (period of 8 years)	3,000,000	3,000,000	3.83	Semi-annually	March 2027	
Lot 4 (period of 10 years 3 days)	5,000,000	5,000,000	4.09	Semi-annually	March 2029	
September 2019				,		
Lot 3 (period of 6 years 2 days)	3,000,000	3,000,000	2.86	Semi-annually	September 2025	
Lot 4 (period of 8 years 2 days)	1,000,000	1,000,000	2.99	Semi-annually	September 2027	
Lot 5 (period of 10 years 2 days)	7,000,000	7,000,000	3.32	Semi-annually	September 2029	
March 2020						
Lot 2 (period of 5 years 4 days)	-	1,000,000	1.63	Semi-annually	March 2025	
Lot 3 (period of 8 years 4 days)	7,000,000	7,000,000	2.16	Semi-annually	March 2028	
Lot 4 (period of 10 years 4 days)	3,000,000	3,000,000	2.43	Semi-annually	March 2030	
June 2020						
Lot 2 (period of 10 years 6 days)	4,003,400	4,003,400	3.50	Semi-annually	June 2030	
July 2021						
Lot 1 (period of 4 years 2 days)	5,000,000	5,000,000	1.63	Semi-annually	July 2025	
April 2022						
Lot 1 (period of 4 years 9 months)	5,000,000	5,000,000	3.34	Semi-annually	January 2027	
February 2023						
Lot 1 (period of 4 years)	2,000,000	2,000,000	2.95	Semi-annually	February 2027	
	65,003,400	66,003,400				
Total	85,260,000	89,260,000				

The Company is required to maintain net debt to equity ratio according to the condition specified in the prospectus not more than 2 to 1 based on the annual consolidated financial statement for all debentures. As at March 31, 2024 and December 31, 2023, the Company's ratio did not exceed the required ratio.

#### 12. WARRANTS

Movements in warrants for the three-month periods ended March 31, 2024 and 2023, consisted of the following:

		2024	2023			
	Number of warrants (Unit)	Weighted average exercise price (Baht per share)	Number of warrants (Unit)	Weighted average exercise price (Baht per share)		
	(Onii)	(Bani per snare)	(Onti)	(Bant per snare)		
Balance as at January 1,	15,842,200	54.69	18,363,700	54.65		
Forfeited warrants	-	-	(257,100)	54.34		
Expired warrants	(9,963,300)	57.16				
Balance as at March 31,	5,878,900	50.50	18,106,600	54.65		

During the three-month period ended March 31, 2024, there was no warrant exercised.

Outstanding warrants as at March 31, 2024 and December 31, 2023 had a weighted average exercise price of Baht 50.50 and Baht 54.69, respectively and weighted average remaining contractual life was at 0.22 year and 0.21 year, respectively.

#### 13. REVENUES

The Group classified its revenue from the sales of goods and rendering of services to customer as following the major product line which is consistent with the revenue information that is disclosed for each reportable segment under TFRS No. 8 "Operating Segments" (see Note 14). The Group also classified its revenue by timing of revenue recognition which is at a point in time and overtime as below:

For the three-month periods ended March 31,

		Consolidated		Unit : Thousand Bah Separate		
		financial sta	atements	financial statements		
		2024	2023	2024	2023	
Segment revenues						
Packaging supply chain	<ul> <li>Glass packaging</li> </ul>	3,106,418	3,409,035	-	-	
	<ul> <li>Can packaging</li> </ul>	3,269,171	2,806,105	-	-	
Consumer supply chain	- Food business	1,403,304	1,499,042	1,289,456	1,487,347	
	- Non-food business	2,125,668	2,056,442	2,095,044	2,084,665	
	- International business	1,617,387	1,366,197	-	-	
Healthcare and technical						
supply chain		2,072,848	2,085,378	291,760	321,912	
Modern retail supply chair	1	25,038,624	24,252,678	-	-	
Other business groups	_	<u>-</u> _	44,788		-	
Total	_	38,633,420	37,519,665	3,676,260	3,893,924	
	<del>-</del>					
Timing of revenue recogn	nition					
At a point in time		38,415,395	37,286,666	3,573,476	3,803,680	
Overtime	_	218,025	232,999	102,784	90,244	
Total	<u>-</u>	38,633,420	37,519,665	3,676,260	3,893,924	
	_					

The aforementioned table shows the aggregate amount of overtime revenue which represents the transaction price allocated to performance obligations that are partially satisfied as at the end of the reporting period.

## 14. OPERATING SEGMENT

Segment information is presented in respect of the Group's business segments. The primary format in segment information report is based on the Group's management and internal reporting structure.

The Group recorded the intersegment sales and transfer as if the sales and transfer to third parties at current market price.

The Group comprises the following main business segments:

Segment 1	Packaging supply chain
Segment 2	Consumer supply chain
Segment 3	Healthcare and technical supply chain
Segment 4	Modern retail supply chain
Others	Other business groups

During the three-month periods ended March 31, 2024 and 2023, the Group did not have the revenue from sales and services with a single external customer contributed 10% or more to the Group's total revenue.

Operating segment, based on business segments, in the interim consolidated financial statements for the three-month periods ended March 31, 2024 and 2023, consisted of the following:

Unit : Million Baht

	Consolidated financial statements													
				2024							2023			
						Elimination							Elimination	
						of inter-							of inter-	
	Segment 1	Segment 2	Segment 3	Segment 4	Others	segment	Total	Segment 1	Segment 2	Segment 3	Segment 4	Others	segment	Total
For the three-month periods ended March 31,														
Revenues from sales and rendering of services	6,340.6	5,534.8	2,118.5	25,039.7	-	(400.2)	38,633.4	6,215.1	5,327.9	2,128.6	24,256.0	44.6	(452.5)	37,519.7
Interest received	4.6	5.2	3.9	0.3	54.8	(58.1)	10.7	1.9	3.6	5.9	0.2	48.0	(54.2)	5.4
Other income	11.1	50.4	58.8	3,217.6	461.4	(482.1)	3,317.2	46.4	40.6	45.2	3,176.7	408.0	(437.7)	3,279.2
Total revenue	6,356.3	5,590.4	2,181.2	28,257.6	516.2		41,961.3	6,263.4	5,372.1	2,179.7	27,432.9	500.6		40,804.3
Total profit or loss from reportable segments														
before finance costs	890.5	418.4	282.1	1,536.5	187.5	(167.9)	3,147.1	820.3	350.5	275.2	1,312.1	250.9	(171.2)	2,837.8
Finance costs	(21.9)	(16.2)	(21.0)	(196.9)	(1,240.2)	69.5	(1,426.7)	(17.4)	(16.7)	(22.0)	(152.9)	(1,090.9)	60.8	(1,239.1)
Total profit or loss from reportable segments	868.6	402.2	261.1	1,339.6	(1,052.7)		1,720.4	802.9	333.8	253.2	1,159.2	(840.0)		1,598.7
Share of loss from investment in an associate														
and joint ventures							(44.6)							(25.6)
Income tax expenses							(1,027.1)							(130.7)
Net profits for the periods							648.7							1,442.4
						Con	solidated fina	ancial statem	ents					
			As	at March 31, 2	024					As at	December 31,	2023		
						Elimination							Elimination	
						of inter-							of inter-	
	Segment 1	Segment 2	Segment 3	Segment 4	Others	segment	Total	Segment 1	Segment 2	Segment 3	Segment 4	Others	segment	Total
Total assets for reportable segments	28,724.3	13,707.1	8,029.7	282,628.9	12,770.8	(9,373.1)	336,487.7	28,665.2	13,601.4	8,418.5	285,267.2	15,928.4	(12,910.9)	338,969.8

#### 15. INCOME TAX

Income tax recognized in statements of profit or loss for the three-month periods ended March 31, 2024 and 2023 were as follows:

			Unit:	Thousand Baht		
	Consolid	lated	Separate			
	financial sta	tements	financial sta	tements		
	2024	2023	2024	2023		
Current income tax						
Current period	496,015	304,376	-	20,496		
Adjustments in respect of prior years						
income tax	585,725	-	-	-		
Total	1,081,740	304,376	<u>-</u>	20,496		
Deferred tax						
Movements in temporary differences	(54,661)	(173,640)	6,897	(51,736)		
Total	(54,661)	(173,640)	6,897	(51,736)		
Total income tax expense (income)	1,027,079	130,736	6,897	(31,240)		

In April 2024, a subsidiary of the Group had concluded the tax refundable assessment for the year 2019-2023, resulting the recognition of income tax expense in the amount of Baht 586 million as an adjustments in respect of prior years income tax.

#### 16. BASIC AND DILUTED EARNINGS PER SHARE

The calculations of earnings per share for the three-month periods ended March 31, 2024 and 2023 were based on the profit for the period attributable to owners of parent and the weighted average number of ordinary shares during the period held by shareholders as follows:

## For the three-month periods ended March 31,

	Consolidated financial statements		Sepa financial s	
	2024	2023	2024	2023
Basic earnings per share				
Profit attributable to owners of parent				
(Thousand Baht)	427,705	1,254,166	11,698	223,706
Weighted average number of ordinary shares			·	
(Thousand shares)	4,007,797	4,007,797	4,007,797	4,007,797
Basic earnings per share (Baht)	0.1067	0.3129	0.0029	0.0558
Diluted earnings per share				
Weighted average number of ordinary shares				
used in calculation of basic earnings per share				
(Thousand shares)	4,007,797	4,007,797	4,007,797	4,007,797
Weighted average number of ordinary shares				
used in the calculation of diluted earnings per share				
(Thousand shares)	4,007,797	4,007,797	4,007,797	4,007,797
Diluted earnings per share (Baht)	0.1067	0.3129	0.0029	0.0558

Diluted earnings per share occurred from warrants to purchase ordinary shares is described in Note 12

## 17. DETERMINATION OF FAIR VALUES

Certain financial assets and financial liabilities of the Group are measured at fair value at the end of reporting period. The following table gives information about how the fair values of these financial assets and financial liabilities are determined.

Financial assets/	financial	olidated statements lue as at	financial	arate statements due as at	Fair value	Valuation techniques
financial liabilities				and key inputs for fair value measurement		
Financial assets  1. Foreign currency forward contracts	42,068	6,860	708	-	Level 2	Discounted cash flow. The estimated future cash flows are from forward foreign currency exchange rates (from observable forward foreign currency exchange rates at the end of the reporting period) and contract forward rates, a discounted at market rate.
2. Non-marketable equity security	15,277	14,677	-	-	Level 3	Fair value of investment in non-marketable equity security which is determined by net asset value.
Interest rate swap contracts	214,636	269,117	214,636	269,117	Level 2	The estimated discounted cash flows are from future cash payment and future cash received which is discounted by observable yield curve.
Cross currency swap contracts	238,963	-	238,963	-	Level 2	Discounted cash flow. The estimated future cash flows are from forward foreign currency exchange rates (from observable forward foreign currency exchange rates at the end of the reporting period) and contract forward rates, a discounted at market rate.  The estimated interest rate discounted cash flows are from future cash payment and future cash received which is discounted by observable yield curve.
Financial liabilities  1. Foreign currency forward contracts	-	38,658	-	3,028	Level 2	Discounted cash flow. The estimated future cash flows are from forward foreign currency exchange rates (from observable forward foreign currency exchange rates at the end of the reporting period) and contract forward rates, a discounted at market rate.
2 Cross currency swap contracts	-	492,606	-	492,606	Level 2	Discounted cash flow. The estimated future cash flows are from forward foreign currency exchange rates (from observable forward foreign currency exchange rates at the end of the reporting period) and contract forward rates, a discounted at market rate.
						The estimated interest rate discounted cash flows are from future cash payment and future cash received which is discounted by observable yield curve.

These financial assets and financial liabilities are presented as a part of other financial assets and other financial liabilities, respectively, in the statements of financial position.

#### 18. COMMITMENTS WITH NON-RELATED PARTIES

Commitments with non-related parties as at March 31, 2024 and December 31, 2023, consisted of the following:

## 18.1 Capital commitments

			Unit :	<b>Thousand Baht</b>		
		lidated	Separate			
	financial s	statements	financial	statements		
	March 31,	December 31,	March 31,	December 31,		
	2024	2023	2024	2023		
Contracted but not recognized for						
Buildings and other constructions	516,877	761,339	14,345	14,615		
Machinery and equipment	476,879	437,726	-	-		
Total	993,756	1,199,065	14,345	14,615		

#### 18.2 Short-term leases and Non-cancellable service agreements

The Group has future minimum lease payments required under short-term leases and non-cancellable service agreements as follows:

			Unit: Thousand Baht	
	Consolidated financial statements		Separate financial statements	
	March 31,	December 31,	March 31,	December 31,
	2024	2023	2024	2023
Within one year	269,940	316,447	-	-
Later than one year but not				
later than five years	509,654	522,897	-	-
Later than five years	1,568,616	1,595,031	-	-
Total	2,348,210	2,434,375	-	_

Under certain leases and sub-lease agreements, the Group has commitments to make rental payment, calculated from a percentage of the sales.

18.3 The Group had commitments with non-related parties where the Group confirmed to purchase goods and supplies as at March 31, 2024 in the amount of USD 37 million and Baht 479 million (As at December 31, 2023, in the amount of USD 22 million and Baht 269 million).

#### 18.4 Long-term service commitment

The Group entered into a logistics and distribution services agreement with a company for a period of three years resulting in a commitment to pay service fee based on total operating expense and management fee at the rate as stipulated in the agreement.

The Group entered into a logistics services agreement with a company to receive logistics services from such company for a period of three years and will be able to extend automatically for further terms under the price and conditions stated in the agreements.

#### 18.5 Other commitments

			Unit :	Thousand Baht
	Consolidated financial statements		Separate financial statements	
	March 31,	December 31,	March 31,	December 31,
	2024	2023	2024	2023
Unused Letters of credits for				
goods and supplies	532,224	254,642	11,072	22,129
Bank guarantees	874,389	862,920	501,493	487,678
Total	1,406,613	1,117,562	512,565	509,807

#### 19. EVENTS AFTER THE REPORTING PERIOD

- 19.1 On April 23, 2024, the Annual General Shareholders' Meeting for the year 2024 has passed the resolution to approve the dividend payment of Baht 0.80 per share. On September 8, 2023, the interim dividend was paid of Baht 0.15 per share. The remaining dividend payment of Baht 0.65 per share will be paid to shareholders on May 23, 2024.
- 19.2 On May 9, 2024, the Group purchased shares of TCCCL Wireless Company Limited from related parties in the proportion of 100 % of the paid-up share capital and already paid for total shares in the amount of Baht 15 million.
- 19.3 On May 14, 2024, the Board of Directors' Meeting No. 3/2024 has passed the resolutions as follows:
  - (1) Resolved to approve the capital budget to subsidiaries of the Group for establishing new production factories to expand production capacity amounting to Baht 3,229 million
  - (2) Resolved to approve the credit facilities amounting to USD 100 million with a financial institution in order for repayment of due liabilities and/or using for general purpose and/or business expansion.

#### 20. APPROVAL OF THE INTERIM FINANCIAL INFORMATION

The interim financial information was approved for issuing on May 14, 2024 by the Board of Directors of the Company.